

## HEALTH CENTER STORIES

### *Care Resource Community Health Center, Miami, FL*

This summary describes [Care Resource Community Health Center's](#) capital expansion efforts in Miami, FL, highlighting the planning, financing, and community impact of an estimated **\$34 million** health center capital project.

#### **About Care Resource**

Leading the fight to end the AIDS epidemic in Miami, FL and beyond, Care Resource Community Health Center has worked to cut Miami-Dade County's AIDS diagnoses in half over the last decade.

Care Resource was established after the Health Care Network joined forces with the Community Research Initiative (CRI) in 1998, becoming the largest organization serving South Florida's HIV/AIDS community. Recognized as a Center of Excellence for LGBT Care by the Healthcare Equality Index, and operating in **seven** locations across Miami-Dade and Broward Counties in Florida, Care Resource provided **44,700** visits to **13,000** patients in 2018. The majority of Care Resource patients—**73%** to be exact—reporting their status are living at or below **200%** of the poverty level and **73.5%** are either covered by Medicaid or have no insurance.

According to the 2018 Florida Department of Health Surveillance Report, **119,661** Florida residents live with HIV/AIDS, and of those, **21,048** reside in Broward County. In the last ten years, Miami-Dade County has seen a **53%** decrease in AIDS diagnoses and **four-percent** decrease in HIV diagnoses. Nearly all widely-used anti-retroviral drugs used today were studied by Care Resource (formerly CRI)'s clinical research program, which pioneered the implementation of community-based clinical trials in 1989.



*Artist rendering of the proposed 55,000 square foot Care Resource Midtown Miami headquarters.*

## HEALTH CENTER STORIES

# Care Resource Community Health Center, Miami, FL

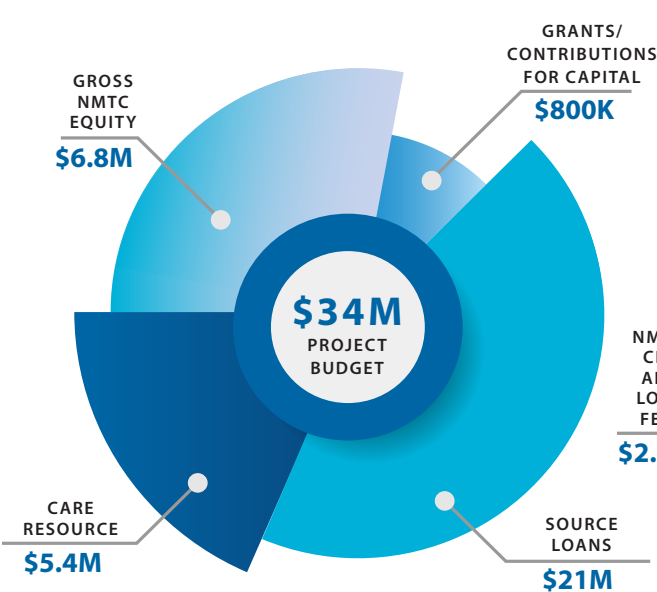
### Capital Project Description

On June 18, 2019, Care Resource broke ground on an expansion project to transform its existing **22,000** square foot, two-story Midtown Miami headquarters building into a **55,000** square foot, seven-story community health center. Once completed in September 2020, Care Resource's reconstruction project will add **four** stories to the existing three-story building, enabling the facility to house an additional **13** exam rooms, **four** dental stations, a **1,271** square foot retail pharmacy, and additional space for comprehensive behavioral health services, social services, community outreach, and substance-use treatment. The expanded facility will be about double the existing clinic size and will have **five** new pediatric exam rooms, **22** new medical exam rooms, **two** phlebotomy rooms, laboratory services, a six-chair dental suite, **10** counseling rooms, larger administrative offices, upgraded common areas, hurricane-resistant windows, and conference rooms.

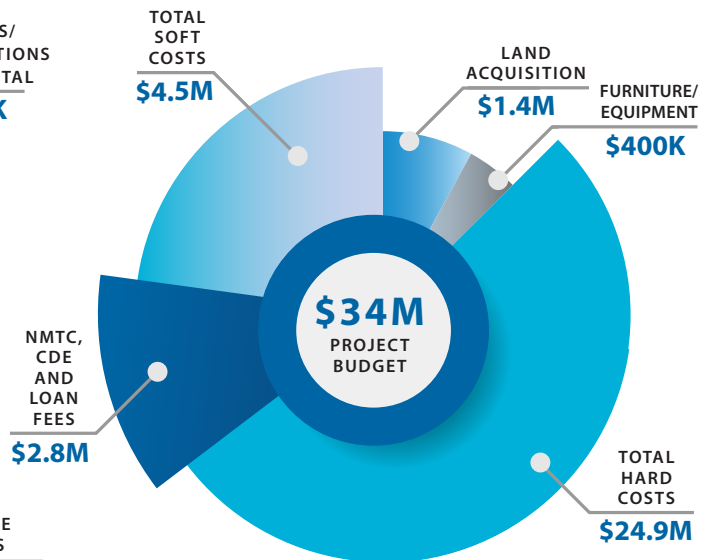
### Project Financing

Financing for Care Resource's **\$34 million** expansion included New Markets Tax Credits (NMTC) from Community Health Center Capital Fund (Capital Fund), as well as a direct loan from Capital Fund, an NMTC equity investment and loan from Primary Care Development Corporation, a Health Center Program grant from the Health Resources and Services Administration, a loan from National Cooperative Bank, and the health center's own cash investment.

#### SOURCES OF PROJECT FUNDS



#### USES OF PROJECT FUNDS



## HEALTH CENTER STORIES

### Care Resource Community Health Center, Miami, FL

#### Impact

This project significantly impacts the Care Resource patient experience, service capacity and broader community and neighborhood. It will allow Care Resource to serve an additional **52,000** patients through **98,000** additional visits by the end of 2026, and create an additional **257** full-time staff positions, totaling **508**. Upon completion, in addition to an in-house pharmacy, medical, dental and behavioral primary care services, the new location will also offer case management, patient outreach, HIV/AIDS early testing and intervention as well as a food bank. The facility will serve low-income minorities, recently arrived immigrants, at-risk populations, elderly, LGBTQ adolescents/adults, and the residents of the Miami-Dade area.



Artist rendering of the proposed interior of Care Resource's Midtown Miami facility.

#### CARE RESOURCE ECONOMIC IMPACT

	2018 Pre-Project	2026 Projected
Number of Patients Served	18,055	70,296
Number of Patient Visits	75,280	173,187
Total Operating Revenues	\$67,949,413	\$149,464,105
Total Expenses	\$63,819,976	\$145,855,444
Permanent Direct Employment	251	508
Total Economic Impact (Direct, Indirect and Induced)	\$133,792,837	\$305,772,815

This resource was supported by the Health Resources and Services Administration (HRSA) of the U.S. Department of Health and Human Services (HHS) as part of an award totaling \$1.275 million with 0% financed with non-governmental sources. The contents are those of the author(s) and do not necessarily represent the official views of, nor an endorsement, by HRSA, HHS, or the U.S. Government. For more information, please visit [www.HRSA.gov](http://www.HRSA.gov).