

## HEALTH CENTER STORIES

# Care Resource Community Health Centers, Inc., Miami, FL

This summary describes [Care Resource Community Health Centers, Inc.'s](#) capital expansion efforts in Miami, FL, highlighting the planning, financing, and community impact of an estimated **\$34 million** health center capital project.

### About Care Resource

Leading the fight to end the AIDS epidemic in Miami, FL, and beyond, Care Resource Community Health Centers, Inc. has played a major role in reducing Miami-Dade County's AIDS diagnoses by more than 50% in the last decade.

Care Resource was established after the Health Care Network joined forces with the Community Research Initiative (CRI) in 1998, becoming the largest organization serving South Florida's HIV/AIDS community. Recognized as a Center of Excellence for LGBT Care by the Healthcare Equality Index, and operating in **five** locations across Miami-Dade and Broward Counties in Florida, Care Resource provided **75,280<sup>1</sup> visits** to **18,055 patients<sup>2</sup>** in 2018. The majority of Care Resource patients—**78%<sup>2</sup>** to be exact—reporting their status are living at or below **200%** of the poverty level and **71%<sup>2</sup>** are either covered by Medicaid or have no insurance.

According to the [2019 Florida Department of Health Surveillance Report<sup>3</sup>](#), **116,689** Florida residents live with HIV/AIDS, and of those, **21,048** reside in Broward County. In the last 10 years, Miami-Dade County has seen a **53%<sup>3</sup>** decrease in AIDS diagnoses and a **four-percent<sup>3</sup>** decrease in HIV diagnoses.



Artist rendering of the proposed 55,000-square-foot Care Resource Midtown Miami headquarters.

- 1 Community Health Center Capital Fund, Credit Investment Memo: Care Resource Community Health Centers, Inc., *Investment Review Committee*. 22 Apr. 2019.
- 2 "Uniform Data System (UDS) Resources." Health Resources and Services Administration Health Center Program Data, Sept. 2020, <https://data.hrsa.gov/tools/data-reporting/program-data#titleId>.
- 3 Florida Health HIV/AIDS Surveillance Program: HIV Data Center | Florida Department of Health, 16 Sept. 2020, [www.floridahealth.gov/diseases-and-conditions/aids/surveillance/index.html](http://www.floridahealth.gov/diseases-and-conditions/aids/surveillance/index.html).

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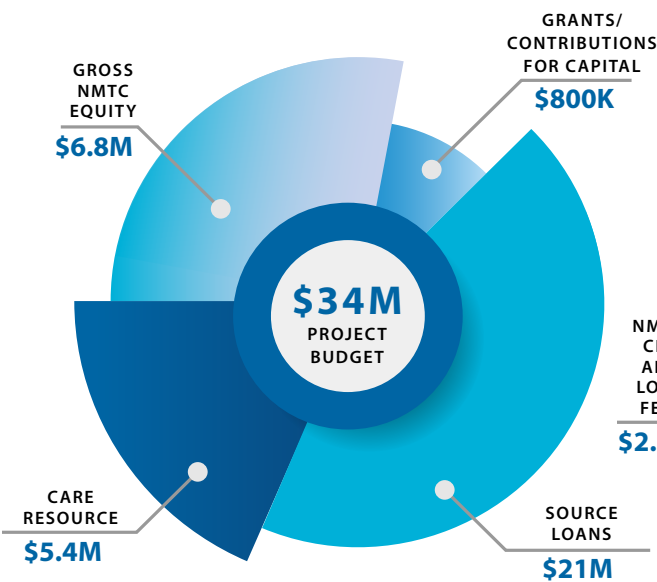
Capital Project Description

On June 18, 2019, Care Resource broke ground on an expansion project to transform its existing 22,000 square foot, two-story Midtown Miami headquarters building into a 55,000-square-foot, seven-story community health center. Once completed in early 2021, Care Resource’s reconstruction project will add four stories to the existing two-story building, enabling the facility to house an additional 14 exam rooms, 10 dental stations, a 1,271 square foot retail pharmacy, and additional space for comprehensive behavioral health services, social services, community outreach, and substance-use treatment. The expanded facility will be about double the existing clinic size and will have five new pediatric exam rooms, 24 new medical exam rooms, two phlebotomy rooms, laboratory services, a six-chair dental suite, 10 counseling rooms, larger administrative offices, upgraded common areas, hurricane-resistant windows, and conference rooms.

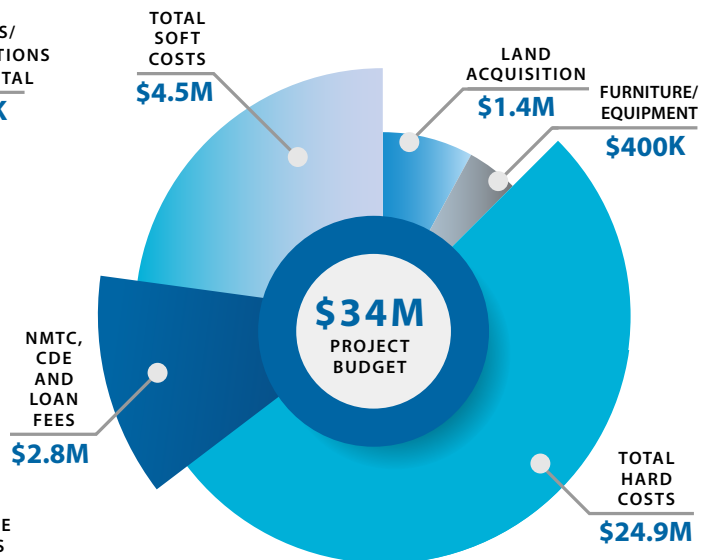
Project Financing

Financing for Care Resource's \$34 million expansion included New Markets Tax Credits (NMTC) from Capital Link's affiliate, Community Health Center Capital Fund (Capital Fund), as well as a direct loan from Capital Fund, a NMTC equity investment and loan from Primary Care Development Corporation, a Health Center Program grant from the Health Resources and Services Administration, a loan from National Cooperative Bank, and the health center’s own cash investment.

SOURCES OF PROJECT FUNDS



USES OF PROJECT FUNDS



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#### Impact

This project significantly impacts the Care Resource patient experience, service capacity, and broader community and neighborhood. It will allow Care Resource to serve an additional **52,000** patients through **98,000** additional visits by the end of 2026, and create an additional **257** full-time staff positions, totaling **508**. Upon completion in early 2021, in addition to an in-house pharmacy, medical, dental, and behavioral primary care services, the new location will also offer case management, patient outreach, HIV/AIDS early testing and intervention as well as a food bank. The facility will serve low-income minorities, recently arrived immigrants, at-risk populations, elderly, LGBTQ adolescents and adults, and the residents of the Miami-Dade area.



Artist rendering of the proposed interior of Care Resource's Midtown Miami facility.

#### CARE RESOURCE ECONOMIC IMPACT

	2018 Pre-Project	2026 Projected
Number of Patients Served	18,055	70,296
Number of Patient Visits	75,280	173,187
Total Operating Revenues	\$67,949,413	\$149,464,105
Total Expenses	\$63,819,976	\$145,855,444
Permanent Direct Employment	251	508
Total Economic Impact (Direct, Indirect and Induced)	\$133,792,837	\$305,772,815

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